

Development Committee

Tuesday, 19th February, 2013

MEETING OF DEVELOPMENT COMMITTEE

Members present: Councillor Stalford (Chairman); and
Councillors Ó Muilleoir, Ekin, Austin, Hendron, Hussey,
Keenan, Kelly, Kingston, Kyle, Mac Giolla Mhín, Mallon,
Maskey, McKee, McVeigh, Ó Donnghaile, Reynolds,
Spence and Webb

In attendance: Mr. J. McGrillen, Director of Development;
Ms. S. McCay, Head of Economic Initiatives
and International Development;
Ms. C. Taggart, Community Services Manager; and
Mr. B. Flynn, Democratic Services Officer.

Declarations of Interest

No declarations of interest were reported.

Belfast Community Investment Programme

The Committee agreed to hold a special meeting at 5.30 p.m. on Monday, 25th March, to consider the draft Belfast Community Investment Programme prior to it being issued for public consultation. In addition, it was noted that Party Group Briefings would be provided on request prior to the meeting.

Notice of Motion - Social Deprivation in Belfast

The Committee was reminded that at the Council meeting on 4th February the undernoted notice of motion, which had been moved by Councillor Corr and seconded by Councillor McVeigh, had been referred to the Committee for consideration:

“One of the most significant challenges facing our city is the issue of social deprivation. Across Belfast there are concentrated areas of poverty, health inequalities and long-term unemployment. We must address these scourges as urgently as we would other pressing issues.

Accordingly, the Council agrees to establish and lead both an anti-poverty task force and an anti-poverty forum. The task force should have representation from all political parties on the Council and relevant statutory and voluntary organisations and would work to identify measures that will at last begin to tackle these problems. The forum, working in parallel with the task force, would bring together community representatives from the most deprived communities, anti-poverty organisations, trade union representatives and business leaders etc. to discuss a strategy to tackle poverty and deprivation.

The time has come for Belfast City Councillors to give leadership on these issues and to do everything that we can to address these fundamental inequalities.”

In the absence of Councillor Corr, Councillor McVeigh provided an overview of the aims and objectives of the notice of motion. He stated that the issue of poverty was one which the Council should aim to consider by formulating a strategy which could address need across the City. Accordingly, he indicated that it would be prudent for the Council to establish a multi-agency task force, together with a community-based forum, to ensure that any initiatives which might be undertaken would be inclusive and developed in partnership.

A Member suggested that the Committee should exercise caution when addressing the matter of poverty and should not seek to raise expectations that the Council, as a body, could resolve the far-reaching problems associated with inequality in Belfast. He indicated that, whilst the sentiments expressed within the notice of motion were commendable, the effectiveness of the mechanism suggested for the delivery of a strategy, viz., a forum and a task force, had been attempted previously by other agencies with limited success. In addition, he pointed out that the issue of an anti-poverty strategy was one which the Strategic Policy and Resources Committee might be better placed to consider, given that it was responsible for corporate policy and financial management.

After discussion, it was agreed that a report be submitted to a future meeting which would outline the steps which the Council might take in addressing poverty and social deprivation in Belfast.

Belfast Advice Group

The Committee was reminded that, at its meeting on 5th February, it had agreed to receive a presentation from representatives of the Belfast Advice Group regarding its current workload and the impact thereon of the Welfare Reform Act. Accordingly, Ms. S. McKinley and Mr. G. Tubritt, representing the Group, were admitted to the meeting and welcomed by the Chairman.

Ms. McKinley outlined the problems which the Belfast Advice Group had encountered in addressing the increase in demand for advice services as a result of the introduction of the Welfare Reform Act. She indicated that the economic downturn had created uncertainty in many households which had resulted in an increase in the number of people accessing the services of counselling agencies, particularly in relation to debt management. She reported that advice service providers were finding it difficult to accommodate clients and to deal with more time consuming and complex cases. She pointed out that the Group would be seeking the Council's financial support to ensure that it could meet the demands of clients who would wish to challenge decisions regarding benefits and who had requested the Group to represent them at hearings. The Chairman thanked Ms. McKinley and Mr. Tubritt for their presentation and they retired from the meeting.

The Committee noted that a report in respect of the Council's future support for advice service providers would be considered by the Strategic Policy and Resources Committee at its meeting on 22nd February.

Quarterly Financial Report – Quarter 3 2012-13

The Committee noted the contents of a Quarterly Finance Report which indicated that there would be an estimated £175,000 Departmental underspend at the financial year-end.

Outstanding Accounts

In accordance with the Council's Financial Regulations, the Director sought the Committee's authority to have a number of outstanding accounts amounting to £11,837.56 written-off, a schedule of which had been submitted for the Committee's information. He pointed out that all reasonable measures had been undertaken to recover the debts.

The Committee granted the authority sought.

Departmental Scale of Charges 2013-14

The Committee agreed to adopt a scale of charges for the Belfast Waterfront and Ulster Halls and Community Centres for 2013/2014, a copy of which was available on the Council's modern.gov system. The principal aspects of the proposed changes are set out hereunder:

Waterfront Hall - Conference and Business Sales

It is recommended that charges for all spaces except front of house areas in the venue remain the same and therefore attracted a zero increase for 2013/2014. The charges for the Bar and Gallery areas and Arc should however be adjusted in order to ensure that these spaces remain competitive against city hotels and other local venues. The price adjustments detailed also take account of the potential loss of the Studio space as a result of the construction and build works required for the new extension.

Waterfront Hall - Entertainment and Miscellaneous Events

It is recommended that room hire for the Auditorium, Studio and Mezzanine dressing rooms remain the same as 2012/2013 rates. However, it is recommended that the charges for the Bar, Gallery and Arc spaces are adjusted, in line with business hire pricing.

Ulster Hall

Client feedback would suggest that the Grand Hall is an expensive option for commercial promoters therefore it is proposed that the entertainment hire rate for the Grand Hall be held at the 2012/2013 rates. It is also recommended that the Grand Hall rates across all remaining pricing categories (B-D) also receive a zero increase. See appendix 2 for Ulster Hall pricing.

It is, however, recommended that the Group and meeting room hire fees are increased in order to recoup a greater share of the operational costs associated in facilitating events in these areas. Members will see that the seating removal and return fee is also held at the 2012/2013 rate.

Community Centres

Prices have remained the same since 2010/2011. It is recommended that this policy continues for another year and that no price increases should be applied for 2013/2014.

Belfast Waterfront and Ulster Halls - Quarter 3 Progress Report

The Director provided an overview of the performance figures for both the Waterfront and Ulster Halls for the period from 30th September till 31st December, 2012. He outlined the programme of events which had been staged at both venues during that period and provided figures in respect of the income derived through conference and box office sales.

The Director indicated that, despite the current economic conditions, the performance figures for both the Waterfront and Ulster Halls had been encouraging. He pointed out that gross turnover at both venues had increased slightly when compared to the same period in 2012 and indicated that actual operating expenditure, as at year-end 2012, stood at almost 6% below the estimated figure for both facilities.

The Committee noted the information provided.

Crumlin Road Gaol - Draft Government Plan

The Committee considered the undernoted report:

“1 Relevant Background Information

- 1.1 Council have received a request from OFM-DFM to provide initial pre-consultation views on an early draft strategy for the development of the Crumlin Road Gaol. The vision for the strategy is ‘to rehabilitate Crumlin Road Gaol as a public asset which helps transform North Belfast’s physical appearance, and contributes to that part of the City and wider Northern Ireland in terms of economic prosperity, improved social conditions and community confidence and cohesion; while balancing the historical and architectural importance of the site with current and future society needs.’
- 1.2 The purpose of the draft strategy is to guide future developments at the Gaol, including high level development objectives which will form the criteria against which future potential developments will be considered. A strategy for developing the Gaol is designed to ensure that any new works have an appropriate focus and direction.
- 1.3 Various stakeholder organisations have been listed as key stakeholders to consult. These include: Sites Oversight Board; Belfast City Council; DSD; Crumlin Road Gaol Community Engagement Group; Belfast Distillery Company; Belfast Tours Ltd; St Malachy’s College; Belfast Health and Social Care Trust; and other interested parties.
- 1.4 The consultation request was received on the 24th January, with a deadline of 8th February 2013. Council have stated that given the significance of this development and its potential to contribute to the development of the North Belfast Cultural Corridor that a response will be provided to OFM-DFM in early March.

2 Key Issues

- 2.1 The Visitor Attraction and Conference Centre at the Gaol opened to the public on 19 November 2012 and a preferred developer has been announced to transform A wing into a boutique distillery. A number of uses are currently being investigated for the unrestored areas of the Gaol including a digital/creative industries hub, museum and a boutique hotel. Work is also ongoing to take forward a feasibility study and pilot research project on the history of the Gaol.

A feasibility study into traffic management and parking arrangements is also planned to address issues arising from the increasing number of visitors to the site.

2.2 The draft strategy will provide a basis for co-ordinating future developments. It has five main elements:

- 1) Clarifying how the Gaol redevelopment links to the wider development in the area and the Programme for Government. The development of the Gaol was an integral part of the Draft Crumlin Road Gaol and Girdwood Barracks Masterplan (July 2007) which focussed on tourism and hospitality as the preferred theme within the regeneration of Girdwood. The Master Plan however did not enjoy community or political consensus; as a result, it was agreed that development of the Gaol site should be progressed despite the Girdwood hiatus. The draft Masterplan has now been superseded by a DSD review of its implementation and a subsequent Ministerial announcement which did not include the Crumlin Road Gaol.**
- 2) Recognition of earlier research and plans such as the Buro Hoppold Study of 2005 and their suggestion that the full potential of the Gaol could not be realised without access to additional land.**
- 3) An overview of the work already happening. The physical restoration of the Gaol buildings and any new buildings will be taken forward through a planned programme of new development projects and maintenance. A programme for this work, as well as associated research studies and land acquisition, is currently under consideration with an expectation that business cases will be subsequently developed for projects. A strategy for developing the Gaol will ensure that any new works have an appropriate focus and direction.**
- 4) Details of the development routes available - There are two routes through which development ideas for the Gaol can be progressed:**
 - where a prospective developer approaches OFMDFM or a developer is approached by the CRGRT; or**

- where a competition is run to attract interest in developing a specific section/s of the Site through lease, partnership and other arrangements.

The buildings and grounds of the Crumlin Road Gaol will remain in public ownership. Other than repair or restoration works it is not anticipated that any development of the Gaol estate will result in a cost to the Northern Ireland Executive. Any potential developer will need to show evidence that they have the necessary finance to complete any proposed development and subsequently sustain their business over the longer term (e.g. 25 years plus).

- 5) A summary of the proposed objectives - that will be used to evaluate development proposals:
- Contribute to meeting the regeneration needs of North Belfast in terms of employment, physical improvement and community reconciliation.
 - Support the commitments in the Programme for Government including employment, tourism and integrating social clauses into procurement and leases.
 - Recognise and protect the unique nature of the Gaol and contributing to the development of a 'Historic Quarter' for Belfast.
 - Encourage community cohesion and raising neighbourhoods esteem.
 - Complement current and planned development in the area.
 - Demonstrate a long term commitment to the regeneration of the Gaol.
 - Contribute to the establishment of the Gaol as a public asset of regional significance.
 - Remain sustainable in terms of financial stability, local environments, health and well-being, ecology, waste management, transport and mobility and security and crime prevention.
 - Ensure that development costs including any appropriate site preparation or fit-out costs are borne by the prospective developer.

2.3 It should be noted that that OFM-DFM are seeking 'pre-consultation' views from Council, there are no specific questions and limited detail presented in the document Therefore it is not possible to provide a detailed response at this stage. OFM-DFM has indicated that the draft Development Strategy will be shared with a wide range of stakeholders in February 2013, including local community representatives and organisations bordering the site.

5 Recommendations

5.1 Members are asked to agree that the Council's initial response:

- welcomes the redevelopment of the Gaol and supports the regeneration of the area and arterial route
- recommends that the strategy needs to take cognisance of other planned developments to ensure the sustainable regeneration of the site and surrounding area
- emphasises the need for consultation with all key stakeholders to maximise the benefits and value of investment in the area
- states that the Council should be consulted on any future planned developments in the Gaol"

After discussion, the Committee adopted the recommendations.

Belfast Town Charter - 400th Anniversary

The Committee was reminded that the year 2013 marked the 400th anniversary of the awarding to Belfast of its Town Charter and the establishment of its Corporation. The Director outlined the principal aspects of a programme of events which would mark the event throughout 2013, an overview of which is set out overleaf:

Programme of Events				2012/13	2013/14
17 December	Design Identity			£15,000	
24 January	'Belfast 400' Book Launch	City Hall	TCA Unit	£800	
16 March	History Forum Ulster Society for Irish Historical Studies. 5 distinguished speakers agreed.	Waterfront Hall	TCA Unit and partners	£2,100	
Late-February	Belfast Places - Launch community competition for best ideas on how to discover and communicate place - related history.	Online / in press	TCA Unit	£500	£7,500 £10,000
Easter Event 'Belfast 400' will take place from 30 March-2 April 2013, 11am-5pm each day and will be free to attend	Easter Event As part of the 4 day event, the doors of City Hall will open to the public. Within the building, there will be an assortment of activities, from exhibitions, tours, films, talks and lectures, drama, puppetry and workshops.	City Hall	Events Unit	From Events Budget	
Date TBC	40 Towns A programme for all 40 towns in Ireland which received charters	City Hall and across the City			
From April 2013, all year	Charter Exhibition Centres on the charter itself, with mace; loans of Le Squire seal, Chichester portrait			£25,000	
May – June work started with Youth Forum	Civic Governance Programme A major citizenship project centred using a living history approach.	City Hall	Heritage Lottery Fund of £29,000	£48,000	£6,000

February forward	Events and programming by funded organisations A number of funding clients, from the Lyric and Linen Hall Library to community organisations, are themed events round the 400.	Various	TCA	£2,000	
March – July	City Dressing Use the 400 imagery for city dressing banners.	City-wide	TCA	£3,600 – from City Dressing	
June -	Assembly Book Important record of the Corporation mid-eighteenth century to 1842; also contains list of charitable disbursement. Digitise and make available through web; index freemen from Town Book.	On-line	TCA / PRONI / Records Manager		£1,000

During discussion, a Member suggested that the programme should, perhaps, seek to be more ambitious and far-reaching in its scope and that it could consider issues such as symbolism, peace-building and diversity, together with the associated historical background of the Plantation and the decline of the Gaelic ascendancy in Ulster, which occurred around the time of the granting of the Charter.

After discussion, during which the Director undertook to explore the feasibility of enhancing elements of the programme as suggested, the Committee endorsed the series of events and agreed that officers would continue to engage with outside bodies and agencies to secure additional funding to enhance the outward scope of the programme.

Belfast Tourism Monitor

The Director informed the Committee that the current contract for the provision of an extensive marketing research campaign to monitor the tourism performance in Belfast was due to end in July. Accordingly, he recommended that tenders be invited for the provision of tourism and research services for the following three-year period ending in 2016 and that authority be delegated to him to accept the most advantageous tender received. He indicated that the evaluation criteria would be based on both cost and quality.

The Committee agreed that tenders be invited for the provision of tourism monitoring at a cost not to exceed £80,000 per annum during the three-year duration of the contract and agreed also to delegate authority to the Director to accept the most advantageous tender received.

Belfast Business Survey and Database

The Committee was reminded the Council had, over the past number of years, commissioned the undertaking of a Belfast Business Survey which analysed the trends

and patterns of business activity in the City. Previous surveys had established a baseline and rationale for Council interventions and business support initiatives. Accordingly, the Director recommended that the Committee authorise the undertaking of a further piece of work to update the database. He explained that, in light of the current economic climate, the survey would provide a valuable overview of the current trading conditions in the City and would help to clarify the economic outlook over the next twelve months. The 2013 survey would sample 500 businesses which would be reflective of the various locations, size and sectors of enterprise across the City.

The Committee agreed to the undertaking of the research as outlined and authorised expenditure in the sum of £17,000 for this purpose.

Eurocities Update

Annual Subscription

The Director reminded the Committee that the Council had been a member of the Eurocities Network since the early 1990s. He outlined the benefits which membership of that network had brought to the Council and how it had been able to influence and contribute to policy debate within the European Commission and Parliament. He reported that the Council's annual membership subscription to the network for the financial year 2013/2014 would be €15,820 and pointed out that this figure had remained unchanged since 2009. Accordingly, he sought the Committee's authority to pay the subscription as outlined.

The Committee granted the authority sought.

Annual Conference

The Director informed the Committee that the annual Eurocities conference would take place in Ghent, Belgium, from 7th till 10th November. He explained that the theme for the event would be 'A New City Politics' and it would examine how cities could use innovative methods to engage with its citizens and encourage them to partake in local politics. He provided an overview of the keynote speakers, together with the range of topics which would be explored at the various sessions and workshops. He added that the highlight of the conference, which would be attended by over 400 delegates, would be the Mayors' debate which would explore the issue of political renewal in cities. He indicated that the conference would provide valuable opportunities for the Council's representatives to discuss with key partners the range of funding opportunities which could be applied for through future European initiatives and afford also an opportunity for the City's representatives to bid to host the Eurocities Social Affairs Forum in 2013 and the Culture Forum in 2014.

The Committee authorised the attendance at the conference of the Chairman and the Deputy Chairman, together with the Director, or their nominees, the total cost of which was approximately £3,840.

NILGA Awards

The Committee was advised that the Northern Ireland Local Government Association would be holding its Annual Awards Ceremony as part of its Annual Conference and Exhibition on Thursday, 28th February, 2013 in the Everglades Hotel, Co. Londonderry. The Committee was advised that a number of Council-led initiatives had been nominated including the Belfast Investment Programme, the Belfast Enterprise Academy and the Super Connected City initiative. He emphasised that, should the Council be successful in one or more of the categories, it would be important that it be represented at the event on a political level and, accordingly, he recommended that the Chairman, or his nominee, be authorised to attend.

The Committee adopted the recommendation.

Culture and Arts Funding

The Committee considered the undernoted report which included a list of recommendations for funding under the programme:

“1 Relevant Background Information

- 1.1 At the Committee meeting of 18 September 2012, Members agreed a Cultural Framework for Belfast 2012-15. This Framework complements the Council’s Investment Programme 2012-15 which states that we will invest over £4.5 million in enhancing cultural and arts sectors to create a dynamic and vibrant city.**
- 1.2 In 2012-13 Belfast City Council’s Tourism, Culture and Arts Unit invested just over £1.4m to support arts activity. The majority of this funding was distributed through the Annual and Multi annual Funding schemes which gave core support to 53 local arts organisations and in addition there were three other grant schemes.**
- 1.3 One of the targets of the Cultural Framework was to streamline and simplify our funding processes by December 2012. Within the Cultural Framework, Core Multi-Annual funding replaces the previous Annual Funding and Multi-annual Funding.**
- 1.4 The purpose of the new Core Multi-annual Funding is to support core costs and associated programme costs, offering longer term sustainability for Belfast based arts or heritage organisations that have full time staff and ongoing annual costs, and that produce work which substantially benefits the city.**
- 1.5 This report provides the Development Committee with recommendations for Core Multi-annual Funding for 3 years, from 2013-14 to 2015-16.**

- 1.6 Organisations were able to apply for up to £50,000 towards core support. Organisations with a turnover greater than £1m and a year-round programme were permitted to request more than this.
- 1.7 The new Central Grants Unit has undertaken the grant administration so far and will continue with more efficient and effective management and monitoring of this grant.
- 1.8 Funding agreements are subject to receipt of a satisfactory monitoring report for 2012-13 (where relevant). Further conditions may be attached to letters of offer as deemed necessary.
- 1.9 Funding agreements are also subject to the submission of an updated budget reflecting the actual level of award offered, a viable and satisfactory revised programme, and evidence of funding from other key funders, as applicable.
- 1.10 In some cases, funding agreements will also be subject to clarification of operational budgets and an upper limit of funding may also be set, in order that our funding does not exceed the percentage of turnover agreed at the outset of the offer.
- 1.11 Applications received

The fund opened on 8 October 2012 and was publicised via newspapers and websites, and several email notifications were circulated widely. Over 70 organisations attended information sessions which were held on 19 & 26 October at City Hall. Officers also gave 43 one-to-one advice sessions to organisations seeking further guidance and support.

- 1.12 The closing date for receipt of applications was 16 November 2012. We received sixty eight applications, three of which were ineligible. Sixty five applications were assessed. Fifty two applications are recommended for support. Thirteen applications scored lower than the threshold and are not recommended for support.

1.13 Criteria for Decision making

Organisations were invited to show how their planned programme for 2013-2016 is aligned to the themes of the Cultural Framework, of which the theme of 'Distinctly Belfast' is central.

1.14 Assessments were made only on the basis of information supplied by the applicant within their submission. This included the application form, programme of activities and supporting documentation such as business plans and strategies.

1.15 Assessors considered the strategic fit of the proposed programme against the Framework.

1.16 Principles of the Assessment Process

Applications are received and eligibility checked by the Central Grants Unit before being passed to Tourism, Culture and Arts Officers for scoring.

1.17 A five day rule is implemented by the Central Grants Unit at the eligibility check stage for missing information such as accounts. This includes clarification of budgets or submission of additional supporting materials. Thereafter, officers do not return to applicants to request any additional details in relation to their applications.

1.18 Officers undertake a thorough assessment of all eligible applications. Assessments and applications are discussed and agreed at an internal panel.

1.19 As part of new centralised grants processes, an independent assessment panel made up of a Head of Service and Unit managers was established. The role of this assessment panel is 'to ensure that the scoring of applications has been undertaken in an appropriate fashion and to provide verification or validation of sampled applications and the overall process' (Williamson Consulting, 2012).

1.21 Rationale for funding allocations

Only applications scoring 65 per cent or over were recommended for funding.

1.22 In previous years our contribution to arts organisations' core funding represented on average below five per cent of organisational turnover, with many variances. The Cultural Framework states the aim of increasing this contribution in line with national averages. In so doing, our support will be

more effective and meaningful to the organisations who can best contribute to our objectives.

- 1.23 Officers considered if the amount requested by applicants was less than 10 per cent of their projected turnover in 2013/14. The scheme guidance notes state:
- 1.24 ‘Applicants should note that we currently fund organisations, on average, just under 5 per cent of their annual turnover. The Cultural Framework identified that in England, council’s fund approximately 8 per cent of turnover. Requests for funding should be realistic, and this may provide a reference point’.
- 1.25 In kind and additional funding from other Council sources was taken into account when calculating the percentage of request against turnover.
- 1.26 A formula was then used to look at the cost-benefit of the request relative to other organisations. The formula was based on their strategic fit score plus whether the request was reasonable compared to other organisations.
- 1.27 The moderation panels took all these considerations into account alongside their own knowledge and expertise, and agreed each individual award.
- 1.28 Flagship Fund

Funding for large-scale projects to help meet the objectives of the Cultural Framework has been agreed. The mechanism for this partnership based scheme has yet to be decided. Match funding may also be available to augment the resources.

Partnership working to strengthen the sector

In addition to supporting local arts and heritage organisations with core multi-annual funding, which creates stability to plan more effectively, we are keen to strengthen the sector at a strategic level.

We want to assist organisations to develop opportunities particularly under the Cultural Framework themes of Attracting Audiences and Inspiring Communities. Driving a city-wide, coordinated and practical approach to the development of these themes will maximise benefits for our residents and visitors.

We therefore wish to develop service level agreements with two of the sector's key umbrella organisations Audiences NI and Community Arts Partnership. They will deliver specific work with our funded arts and heritage organisations which will help us meet the targets of the Cultural Framework, and ensure maximum benefit and value for money for our investment. Each SLA is valued at a maximum of £15k per annum. These will be reviewed annually and renewed subject to satisfactory performance and Committee approval.

2 Key Issues

- 2.1** 52 organisations scored over the threshold of 65 percent and are recommended for CMAF support. The total level of funding recommended for allocation is £1,372,830. Details of individual awards are provided in Appendix 2.
- 2.2** Total request for funding was £2,345,231 which is substantially more than budget available.
- 2.3** CMAF funding, for those organisations eligible to apply for up to £50,000, will represent on average 6 per cent of their projected turnover for year one of their funding agreement. This is still 2% less than the national average of 8%.
- 2.4** In 2013-14, CMAF-supported organisations will provide an extensive programme of activities in Belfast. This will be seen by a projected audience of 3,994,506, and 197,459 participants will take part the collective programme.
- 2.5** In 2013/14, CMAF-supported organisations will help to support 7,374 full-time equivalent staff and 15,890 artist/practitioner contracts; and 92,638 volunteer hours.
- 2.6** On average, applicants recommended for funding will receive 71.8 per cent of their request. Eight organisations will receive 100 per cent of their request. Thirteen organisations will receive less than 60 per cent of their request.
- 2.7** Of the fifty two successful applicants, forty two organisations will receive an increase of their current allocation of funding. Two organisations will remain at the same level of allocation as previous years. Eight organisations will receive less than their current allocation of funding – some substantially so.
- 2.8** Of the fifty two successful organisations, nine are not currently in receipt of core funding from the Unit: McCracken Cultural Society; Arts & Disability Forum; An Droichead; Lagan Legacy; Arts for All; Craft & Design Collective; Belfast Photo Festival; Ulster Architectural Heritage Society; Spectrum Centre.

- 2.9 Of the thirteen unsuccessful organisations, seven are currently in receipt of annual funding: Belfast Print Workshop; Beyond Skin; Creative Exchange; East Belfast Arts Collective; Festival of Fools; Moving on Music; Music Theatre 4 Uth.
- 2.10 Members are asked to take note of those organisations who will receive either a 100% cut or a substantial reduction in their current allocation of funding, and consider options which may mitigate against negative relations or press.
- 2.11 The Flagship Fund to support the Cultural Framework has yet to have an agreed mechanism. As this financial resource is part of the Investment Strategy, Members may wish to avail of a structured opportunity to discuss the development of this scheme.

3 Resource Implications

3.1 Financial

Funding is included in the Tourism, Culture and Arts Unit's draft budget estimates for 2013–2014.

4 Recommendations

4.1 It is recommended that Members:

1. note the contents of this report and agree the recommendations for Core Multi-annual Funding;
2. agree to attend a workshop to discuss allocation of Flagship Fund; and
3. agree to developing service level agreements with Audiences NI and Community Arts Partnership to work in partnership with the unit and deliver specific actions during 2013-2016.”

Core Multi-annual Funding for Arts and Heritage 2013/16

Recommended Awards

Name of Organisation	per cent score	Request Per Year	Recommended Amount	Yr 1 turnover projected by body (13-14)	% of turnover by BCC CMAF
Accidental Theatre	56	£50,000	£0		
Aisling Ghear	68	£9,254	£6,000	£198,484	3.0%
An Culturlann	82	£50,000	£39,000	£571,605	6.8%
An Droichead	77	£49,110	£25,000	£328,674	7.6%
Andersonstown Music School	81	£4,000	£4,000	£173,614	2.3%
Arts & Disability Forum	78	£20,000	£12,000	£221,055	5.4%
Arts For All	72	£16,500	£10,000	£197,916	5.1%
ArtsEkta	80	£40,000	£30,000	£562,000	5.3%
Beat Initiative	84	£50,000	£40,000	£558,960	7.2%
Belfast Buildings Trust	60	£45,000	£0		
Belfast Community Circus School	80	£40,120	£38,000	£487,960	7.8%
Belfast Exposed	70	£40,000	£25,000	£319,686	7.8%
Belfast Festival at Queen's	77	£90,000	£39,000	£1,765,020	2.2%
Belfast Film Festival	70	£35,000	£28,000	£356,400	7.9%
Belfast Photo Festival	68	£12,000	£8,000	£236,441	3.4%
Belfast Print Workshop	59	£30,000	£0		
Beyond Skin	50	£9,000	£0		
Black Box	69	£39,000	£23,000	£523,363	4.4%
Bruiser Theatre Company	79	£18,000	£18,000	£223,384	8.1%
Cahoots NI	84	£33,753	£16,000	£337,028	4.7%
Cathedral Quarter Arts Festival	82	£42,000	£39,000	£440,000	8.9%
Cathedral Quarter Trust	62	£16,000	£0		0.0%
Cinemagic	65	£50,000	£20,000	£500,426	4.0%
Community Arts Partnership	72	£49,999	£35,000	£291,170	12.0%
Craft and Design Collective	70	£9,256	£6,000	£147,586	4.1%
Creative Exchange	56	£12,305	£0		

Crescent Arts Centre	76	£50,000	£38,000	£600,300	6.3%
Dance Resource Base	55	£4,960	£0		
DU Dance	88	£17,500	£12,000	£179,891	6.7%
East Belfast Arts Collective	Ineligible	£0	£0		
Feile an Phobail	79	£50,000	£39,000	£1,382,186	2.8%
Festival of Fools	59	£19,420	£0		
Flax Arts	Ineligible	£7,203	£0		
Glor Na Mona	56	£9,100	£0		
Golden Thread Gallery	80	£30,208	£30,208	£307,858	9.8%
Grand Opera House Trust	77	£120,000	£35,000	£6,575,242	0.5%
Green Shoot Productions	65	£21,831	£10,000	£267,780	3.7%
Kabosh	95	£33,979	£25,000	£429,097	5.8%
Kids in Control	76	£30,000	£15,101	£167,615	9.0%
Lagan Legacy	76	£30,000	£15,000	£162,500	9.2%
Linen Hall Library	71	£45,000	£35,000	£860,350	4.1%
MAC	90	£100,000	£75,000	£2,332,922	4.3%
Maiden Voyage	73	£9,763	£9,763	£122,033	8.0%
McCracken Cultural Society	84	£20,000	£15,000	£166,119	9.0%
Moving on Music	54	£38,500	£0		
Music Theatre for Youth	49	£26,586	£0		
New Lodge Arts	70	£38,000	£23,000	£381,070	6.0%
NI Opera	50	£35,000	£0		
Northern Visions	72	£40,000	£25,000	£317,822	7.9%
Oh Yeah Music Centre	66	£45,000	£23,000	£412,289	5.6%
Open Arts	71	£16,000	£14,000	£217,679	6.4%
Open House Festival	78	£50,000	£23,000	£753,622	3.1%
Prime Cut Productions	66	£50,000	£15,000	£964,979	1.6%
Queen St Studios	69	£15,036	£6,000	£63,262	9.5%
Queen's Film Theatre	70	£30,000	£18,000	£736,631	2.4%
Replay Productions	83	£18,695	£15,000	£326,607	4.6%
Source	71	£5,000	£5,000	£96,000	5.2%
Spectrum Centre	66	£43,061	£23,000	£449,918	5.1%
Streetwise Community Circus	66	£25,000	£14,000	£195,955	7.1%
Terra Nova Productions	50	£9,357	£0		
The John Hewitt	Ineligible	£11,000	£0		
The Lyric	82	£100,000	£100,000	£2,727,000	3.7%

		0		0	
Tinderbox	74	£30,000	£20,000	£364,169	5.5%
Ulster Architectural Heritage Society	68	£9,475	£9,475	£98,975	9.6%
Ulster Orchestra	71	£149,283	£149,283	£3,739,246	4.0%
Wheelworks	67	£12,800	£10,000	£160,000	6.3%
Young at Art	78	£50,000	£38,000	£453,909	8.4%
Youth Action NI	73	£38,177	£27,000	£343,757	7.9%
TOTAL		2,345,231	1,372,830		

During discussion, a number of Members indicated that they had been contacted by an organisation which had been unsuccessful in its application for assistance under the funding scheme. It was suggested, given the scale and proven track record of the organiser in delivering events over recent years, that the application be revisited by officers from within the Department.

The Director pointed out that all the applications had been subjected to robust scrutiny and measured in accordance with pre-agreed criteria which had been endorsed by the Committee. He cautioned against any action which might be deemed as favouring one unsuccessful applicant over another and stated that applications could only be assessed on the information which had been submitted. He indicated that, whilst the applicant had been unsuccessful in this instance, there were a range of other funding streams available which could assist in the delivery of the event. He stated that the Department would endeavour to work with all the unsuccessful applicants to clarify how the scoring mechanism had been applied and to suggest other funding streams which could be of use to them.

After further discussion, the Committee endorsed the funding allocations as set out and adopted the recommendations.

BT1 Gateway - Department for Social Development Consultation

The Committee endorsed the undernoted comments as the Council's response to the above-mentioned consultation:

Council Response

The Council welcomes the opportunity to contribute to the respective development proposals and encourages early engagement with the Council for future development schemes of this nature. The Council would encourage future development schemes, such as BT1 Gateway and Library Square, to be considered in the context of an overall strategic plan for future development city development.

BT1 Gateway Site Development Proposal

The BT1 Gateway site is at a critical location for this part of the City. Realising the potential of this site through redevelopment can lead to a number of positive impacts on the locality including improved connectivity to the city centre, provide local job opportunities and help capitalise on the anticipated investment from University of Ulster Greater Belfast Development on nearby lands.

The Council acknowledges the importance of this site for the area and welcomes the intent from DSD to develop this site. The Council has considered the content of the Site Development Proposal and identified a number of issues in the response below.

The Site

The BT1 Gateway site is located at the boundary between the city centre and the west of the city. Physical constraints to the site include the 4 lane Inner City Ring Road which forms the western boundary of the site coupled with the poor environmental quality of the area and its immediate surroundings and contributes strongly to the disconnection between adjacent communities and the western edge of the city centre.

The existing car park on part of the site increases the site's effect as a barrier rather than acting as a connection to the city. Successful development of this site will enable it to perform a critical function in connecting the city centre fringe to the outlying areas of the city.

In draft Belfast Metropolitan Area Plan (dBMAP) the site lies within the City Centre and the site is partially zoned as a City Centre Gateway. The site in its entirety is zoned as a Development Opportunity Site CC40.

The only Key Site Requirement provided by Draft BMAP Zoning CC40 Development Opportunity Site is to consult with Roads Service and agree access arrangements. The City Centre Gateway designation recognises this location as a key entrance point to the city centre which can present the visitor with an initial impression.

The site is located in the Scotch and Cathedral Quarters as designated in dBMAP. This designation outlines some specific criteria for this location:

- Development which fronts onto Carrick Hill... shall be set back 1.5 metres from the footway...
- On the key gateway sites at the intersection of North Street and Carrick Hill...building height shall be a minimum of 4 storeys and a maximum of 7 Storeys

Design Concept

Proposed Mix of Uses

The Council welcomes the concept to develop the BT1 Gateway site into an iconic, well recognised structure which forms a positive relationship with the surrounding area.

The proposed mixed use development will be compliant with the draft BMAP aims of providing a mix of uses on Development Opportunity Sites which promote vitality and viability in urban areas.

Further information should be provided on the type of hotel envisaged to operate on this site. Belfast Tourism: Gateway To The Future, the Council's integrated strategic framework to co-ordinate tourism development in Belfast in 2010 – 2014, was published in March 2011 and identifies a weakness in the City's offering of Boutique Hotels and apart-hotels. The city has experienced a number of hotel developments in recent year years and there are current developments to the south of the City Centre for hotel accommodation. Whilst hotel accommodation in the BT1 Gateway area of the City is currently poor consideration should be given to the type of hotel accommodation that will likely be in demand by the time construction has completed.

The proposed food store at ground floor will help meet the needs of adjacent communities and will promote increased footfall into the site, however the availability of undercroft parking has the potential to create congestion problems in this part of the city, especially considering the high volumes of traffic passing this site on a daily basis and the restricted nature of McKibbens Court and Kent Street.

With the expected move into the City Centre by the University of Ulster the proposed development of food store in this location will help meet the likely demands of over 12,000 students and staff coming in to this general area.

In the context of the new University of Ulster City Centre campus and the ongoing student-accommodation related pressures experienced in the city, in the event that the proposed mix of uses for this site were to be reconsidered it may be worth exploring the potential regenerative benefits that managed purpose built student accommodation could have in this location.

Scale, Massing and Design

The Council acknowledges the design approach which reflects the site's gateway designation in draft BMAP, however, the scale and massing of the proposal could have significant impacts on the existing residential uses along Kent Street and Stephen Street. It should be noted that the Gateway zoning in BMAP relates only to the southern half of the site and whilst the proposed design incorporates a reduced height along the Kent Street boundary greater consideration could be given to the potential negative impacts on existing Kent Street properties in terms of overshadowing, loss of light and dominance.

The consultation document describes in detail the proposed façade however the language used is quite technical in nature and the drawings provided are conceptual in their form which may restrict opportunities for engagement from members of the public. Once the final design has been agreed upon, and in advance of submitting plans to DoE Planning, it may be useful to consider a public exhibition similar to the display for the DSD Library Square regeneration scheme held in Central Library.

Connectivity

The area in general suffers from varying degrees of dereliction which also impedes connectivity to and from the city centre. The Council welcomes the suitable redevelopment of the BT1 Gateway Site and the potential catalytic impact this can have on the wider area both in terms of physical regeneration and connectivity. As referred to above and acknowledged in the consultation document the area around the gateway site suffers from poor pedestrian and cycling connectivity particularly in a westerly direction.

One of the key regeneration principles of the Northside Urban Regeneration Framework is 'improved connections from the city centre to adjoining residential neighbourhoods'. To help achieve this key theme and to encourage and enable greater pedestrian access in and out of the proposed development greater measures should be considered to ameliorate the impact of the road infrastructure to the west of the site. Rather than relying upon use of informal crossing points a more significant series of interventions which give greater priority to the pedestrian and cyclist should be explored in partnership with adjacent communities and DRD Roads Service.

Not only will greater pedestrian connectivity encourage movement into the site, it will also promote connectivity to the west of the site and will take advantage of potential tourism spend from those availing of the Hotel accommodation.

Conclusion

Belfast City Council welcomes the redevelopment of such a strategically important site for this part of the city.

The Council would encourage a suitable mix of uses on the site and would request that suitable market research is carried out to confirm which type of hotel provision is required and best suited to this area.

In the event that alternative uses for the development are explored the Council would highlight the current demand for purpose built student accommodation in the city that would relieve pressure from existing residential areas and will be in close proximity to main educational campuses.

Library Square

The Council welcomes the opportunity to comment on the proposed Library Square Public Realm Scheme. This part of the City will experience a number of major investments in the coming years including the proposed Greater Belfast Development by the University of Ulster, Streets Ahead Phase III and the aforementioned BT1 Gateway proposal.

In this context the Library Square proposal is a welcome environmental improvement scheme in an area that has suffered in recent years from a lack of inward investment.

A key issue for this proposal will be to maximise the benefits of regeneration schemes in close proximity including the proposed Streets Ahead Phase III along with the expected Greater Belfast Development by University of Ulster and the nearby BT 1 Gateway.

In addition to these projects there is ongoing work lead by Belfast City Council on establishing Belfast as a Super-connected city. Belfast City Council has been awarded £13.7million by the Department of Culture, Media and Sport under its Super-connected Cities fund

The Super-connected Cities fund is a key project under the Investment Programme. Council has committed £3million towards this which will be further enhanced by the investment of over £8million by other funding sources making a total investment of nearly £25million.

Our vision is to become a world-class digital city and this award will provide Belfast with the digital infrastructure to make this vision a reality. This project has the full support of the Northern Ireland Executive, all the political parties within the Council and key stakeholders. Belfast as the capital city is the regional driver for Northern Ireland and this funding will further position the city and the region to compete in the global economy. This project includes upgrading the infrastructure and access by delivering:

- Next Generation Broadband access
- Ultrafast Digital Zones
- Fibre Micro-grants
- Metro Wireless

There may be some synergy to capitalise upon between the social connectivity and interactive media elements of the Library Square scheme and the super-connected city project.

The proposed temporary screen wall will contribute to the visual improvements in this location, however, a more permanent solution to this gap site should be sought as should integration with the proposed public bike hire scheme also lead by Belfast City Council.

Conclusion

Public realm schemes such as the proposed Library Square proposal are crucial elements of the wider regeneration of the City Centre and as such the Council welcomes this form of investment in key locations.

It is essential that the Department engages with relevant stakeholder, including Belfast City Council, to maximise the potential benefits of this scheme and ensure complementarity with adjacent regeneration activities.”

Windsor Park Stadium Development

The Committee considered the undernoted report:

“1 Relevant Background Information

1.1 Members will be aware of the stadium developments at Casement Park and Windsor Park and that the potential for comprehensive regeneration at both sites is complementary to both the aims of the Council’s Investment Programme, as well as the principles underpinning the leisure estate transformation.

- 1.2 Council is therefore committed to working with both stadia developers, in order to provide direct benefit to the city and its ratepayers in terms of the promotion of the city, as well as social and economic regeneration benefits. The new stadia will impact on the entire city, however members have emphasised their aspirations that the Council works to ensure enhancements for communities adjacent to both stadia. This is an opportunity to realise the potential socio-economic benefits and work towards an enhanced community provision.
- 1.3 The new iconic stadia are on an aggressive timeline for delivery. There is a limited window of opportunity for the Council to take advantage of the potential regeneration opportunities arising from these massive projects.
- 1.4 DCAL has recently insisted that both major refurbishments demonstrate strong community benefits and has now approached the Council for support. In anticipation of this, the Council has been working on potential options for the sites. DCAL will need details of any inclusive Council regeneration and a decision on any agreed funding commitment for new centres and associated works by the end of May 2013.
- 1.5 A potential inclusive strategy is dependent on decisions regarding the future of Olympia Community Centre, the leisure requirements for Olympia and Andersonstown, land agreements with Linfield and arrangements with IFA and GAA on potential public use of the stadia.
- 1.6 This paper is to note for members the proposed engagement programme to inform the comprehensive development with particular reference to future community services provision at the Olympia site.

2 Key Issues

- 2.1 As per Committee direction, progression of options for the two Council assets is ongoing as Phase 1 of the emerging Leisure Review. Work on Windsor Park / Olympia is however more developed at present due to the advancement of the stadium's planning application process and the proximity of Council property.
- 2.2 The council commissioned Hamilton Architects, who are also architects for the stadium, to carry out a feasibility study on a range of options that would allow for a more integrated approach and improved access. Options range from simply providing an enhanced pedestrian access to the side of the existing leisure centre, through to an integrated sports village concept with new public leisure and community facilities within the west stand of the stadium.

- 2.3 Community Services are working alongside officers in Property & Projects and Parks & Leisure on the recently established Stadia Project Board to inform the plans for community services provision on the Olympia / Windsor site.
- 2.4 Members have agreed that the potential opportunities for the Council could include:
- Delivery of a range of potential social and economic benefits for the surrounding communities and the city as a whole,
 - Addressing three council facilities nearing the end of their economically useful life namely Olympia Leisure and Community Centre which is 30 years old and Andersonstown Leisure Centre which is 33 years old,
 - Facilitating a new prominent boulevard style entrance to the new stadium at Windsor Park providing a more welcoming and visually pleasing entrance from Boucher Road,
 - Possible enhanced access to community services through relocation of Olympia Community Centre to a more appropriate location closer to the community,
 - The potential creation of a modern 'sports village' at Windsor Park/Olympia through integrated leisure facilities available to the public within the new stadium,
 - Integration of a number of public leisure facilities within the new Casement Park stadium,
 - The possibility to consider the enhancement of the Andersonstown leisure offering,
 - Exploring options to reconfigure the pitch at Midgley Park to enhance stadium access, subject to agreement with Linfield,
 - Creating the potential to free up land for valuable commercial opportunities on both Boucher Road and Andersonstown Road, this could potentially include possibilities such as a new hotel or retail space- subject to planning.
- 2.5 SP&R have approved a consultation plan for Council to engage with members, staff and the public now that options are beginning to be developed further.
- 2.6 The Development Department are working to support this public consultation programme with a particular focus on identifying the appropriate recommendation to be brought to Committee regarding the Olympia community services facility. This may include a range of options including retention at Olympia, relocation to an existing community facility elsewhere in the area, or a new facility.

2.7 Options on the Windsor Park/Olympia site will be displayed and wider opinion sought through an engagement process. This will involve public displays of potential options, local public consultations, stakeholder meetings and online feedback. A further period of consultation would be envisaged in April/May 2013 on more detailed proposals.

2.8 Following consultation, a report will be brought back for member consideration of the most appropriate option for future community service provision.

3 Resource Implications

3.1 Financial

Unknown at this stage but likely to involve significant financial investment.

3.2 Human Resources

There will be significant staff resource requirements from relevant departments in order to develop each project in line with DCAL's tight timeframe.

3.3 Potential staffing issues will be examined as part of the overall review. Any resultant HR issues will be managed in accordance with the Council's processes, policies and procedures for dealing with HR matters and TU consultation.

3.4 Asset and Other Implications

Unknown at this stage, however comprehensive regeneration of the significant stadium developments should lead to improved services and benefits for the community and aesthetic improvements at Council sites.

4 Equality and Good Relations Considerations

4.1 It is envisaged that both inclusive regeneration stadium strategies progress in parallel, enabling a wider positive impact across the city.

- 4.2 The phases will be subject to equality screening to identify differential impacts and any mitigating actions required, in accordance with standard Council procedures.

5 **Recommendations**

- 5.1 Committee is asked to note the planned stadium developments at Windsor Park and the proposed engagement programme to inform a subsequent paper to Development Committee outlining options for future community services provision.”

The Committee adopted the recommendations.

Markets' - Update

The Committee considered a report which provided an update on the improvements and initiatives which had been undertaken at St. George's and Smithfield Markets. The Director explained that, arising from the recent disruption in the City, a deputation of traders had met with the Lord Mayor on Monday, 11th February, and had raised concerns in respect of the impact which the disruption had had on trading within the markets. Accordingly, the Committee was advised that the traders had submitted a formal request seeking, as a goodwill gesture, an eight-week rent-free trading period to compensate for any loss of trade which had arisen as a result of the disruption.

The Director pointed out that, should the Committee accede to the request, the estimated loss of income to the Council would be £65,179. He explained that, as a gesture to the traders in light of the impact of the current economic recession, the cost of hiring stalls at the Council's markets had not increased since 2010. He indicated that, if the Committee were to agree to the traders' request, the Council could be setting a precedent which could encourage further requests to be submitted from other traders in Belfast.

After discussion, the Committee agreed not to accede to the request from the market traders for an eight-week rent-free trading period. It was agreed also that hire fees for stalls at Council-run markets would not increase during the financial year 2013/2014.

Community Centres - Computer Suites

The Committee considered the undernoted report:

“1 **Relevant Background Information**

- 1.1 Committee agreed a programme of expenditure in November against the offer of additional in-year Community Support Programme funds secured from DSD. The offer is conditional on full expenditure before 31 March 2013.
- 1.2 One element of the agreed programme was to invest in a network of public access computer suites across the city in support of the community outreach and capability strand of the Super Connected Belfast programme.

- 1.3 Working with ISB, officers anticipated that the allocation of £162,780 would resource the hardware, software and networking set-up costs of twelve quality ICT suites across our BCC community centres, that is, the upgrade of the current out of date suites and the identification of further locations to ensure equity of access across the centre network. An outline of the resource investment is attached at Appendix 1.
- 1.4 These quality ICT suites would then facilitate a community focused capacity programme, designed to promote and enable social inclusion amongst our citizens by enhancing access to broadband services and providing a platform for training for individuals who lack digital literacy. Working with the community sector and other training providers, these suites could facilitate the development and delivery of knowledge-based skills to help people get online; carry out more transactions online; use the internet to find employment and develop basic skills required for the current market place.

2 Key Issues

- 2.1 In establishing the list of recommended community centres, officers have considered the following:
- Current established infrastructure: both BCC and community sector provision
 - Geographical coverage
 - Available centre space to accommodate the installation
 - Internet Survey with community centres
- 2.2 At present there are 5 established computer suites within our BCC community centres. We recommend these are included in the project and a further 7 new suites identified.
- 2.3 The 12 recommended sites are spread across BCC centres, and community owned and/or managed facilities: 8 of the suites would be in directly managed community centres, 2 in independently managed BCC centres and 2 in voluntary community centres.

2.4 The 2 voluntary community centres, the Frank Gillan Centre and Short Strand Community Forum, were selected because of their substantial expertise in computer training and a lack of suitable space in our Divis CC and in the Short Strand area.

2.5 In order to further maximise access, 12 Laptops have been included to provide a mobile training resource for use within areas not close to an IT suite.

3 Resource Implications

3.1 The set up costs of £162,780 will be resourced via the additional in year DSD grant.

3.2 Officers will need to quantify and identify a related budget to cover programme costs, IT service support costs, insurance costs and replacement liabilities for the 2013/14 financial period, from within the current revenue budget.

3.3 The training and support programmes will be accessed through the super connected Belfast project.

4 Equality and Good Relations Implications

4.1 The sites identified for the computer suites offer a spread across the city in line with Equality and Good Relations requirements.

5 Recommendations

5.1 Committee are asked to consider and agree the proposed community centre locations for the computer suites in support of the Super Connected Belfast programme.

Centre	Area	Computers	Owned / Managed by
Woodvale CC	North	8	Council
Duncairn CC	North	4	Council
Carrickhill CC	North	12	Council – but Independently Managed
Markets CC	South	8	Council
Morton CC	South	8	Council
Shaftesbury Recreation Centre	South	10	Council – Independently Managed
Dee Street CC	East	12	Council
Short Strand CC	East	12	Independent Community Group
Hammer CC	West/Shankill	10	Council
Highfield CC	West	9	Council
Horn Drive CC	West	8	Council
Frank Gillan Centre	West	12	Independent Community Group
Mobile Training		12 Laptops	Council
Totals		125	

The Committee adopted the recommendations.

Study Visit to the MAC

The Committee agreed to undertake a study visit to the MAC on 5.30 p.m. on Wednesday, 20th March, in order to view the facilities thereat together with the 'Andy Warhol at the MAC' exhibition.

Chairman